



Retail Market Research & Strategic Plan Overview

City of Grove, Oklahoma
Living The Grand Life!

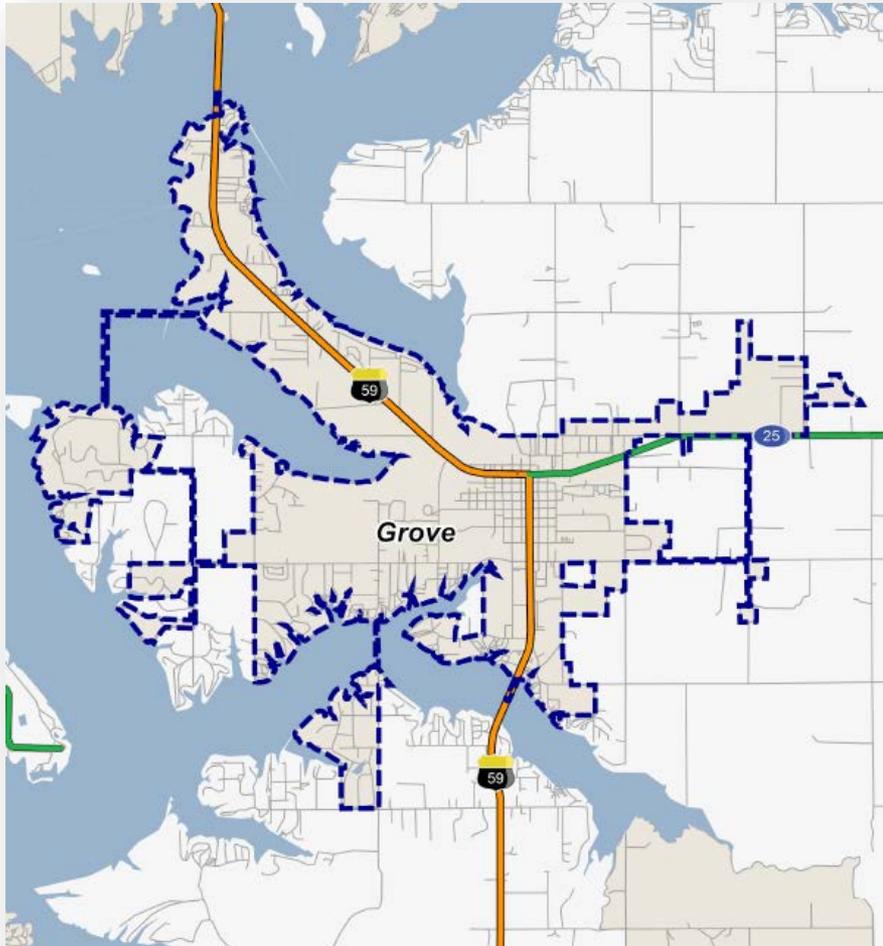


our research

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our research

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DEMOGRAPHIC REPORTS

- Detailed Demographics
- Age by Gender
- Age by Income
- Household Wealth
- Income and Disposable Income
- Consumer Behaviors
- Consumer Attitudes

PSYCHOGRAPHIC ANALYSIS

PEER ANALYSIS

RETAIL SPENDING REPORTS

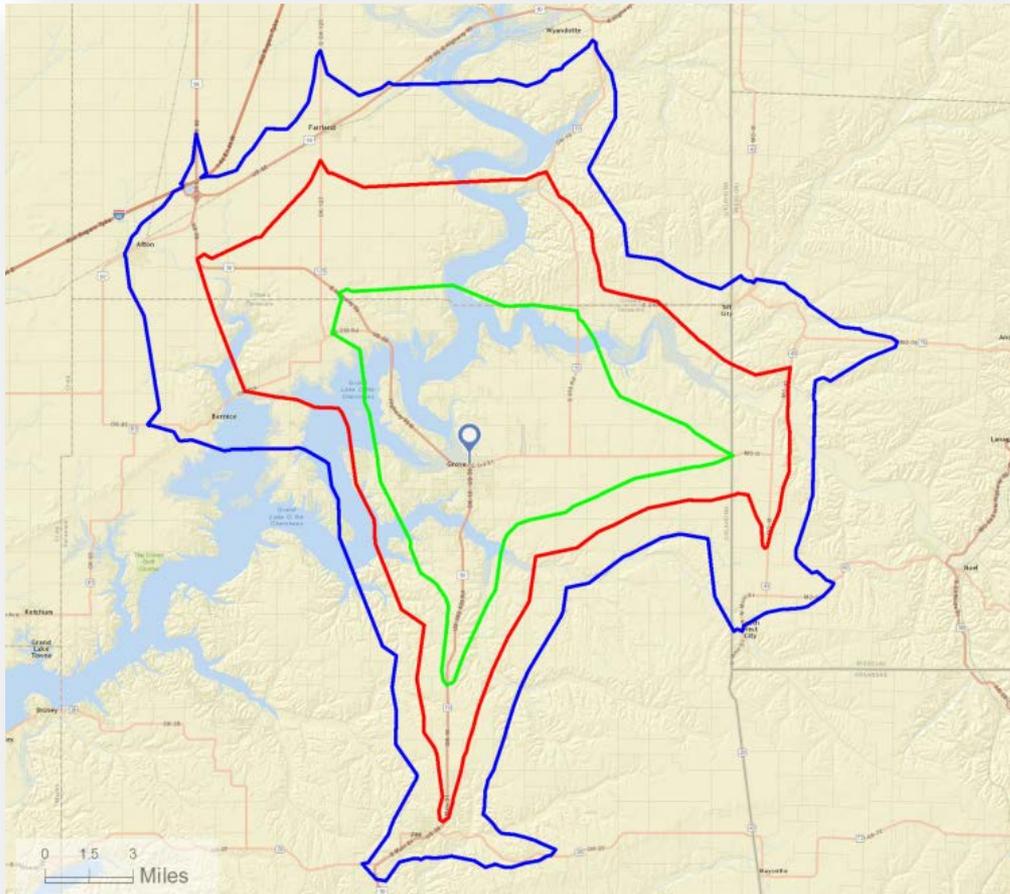
- Consumer Expenditures
- Consumer Attitudes

RETAIL GAP ANALYSIS

RETAIL VOID ANALYSIS

market analysis

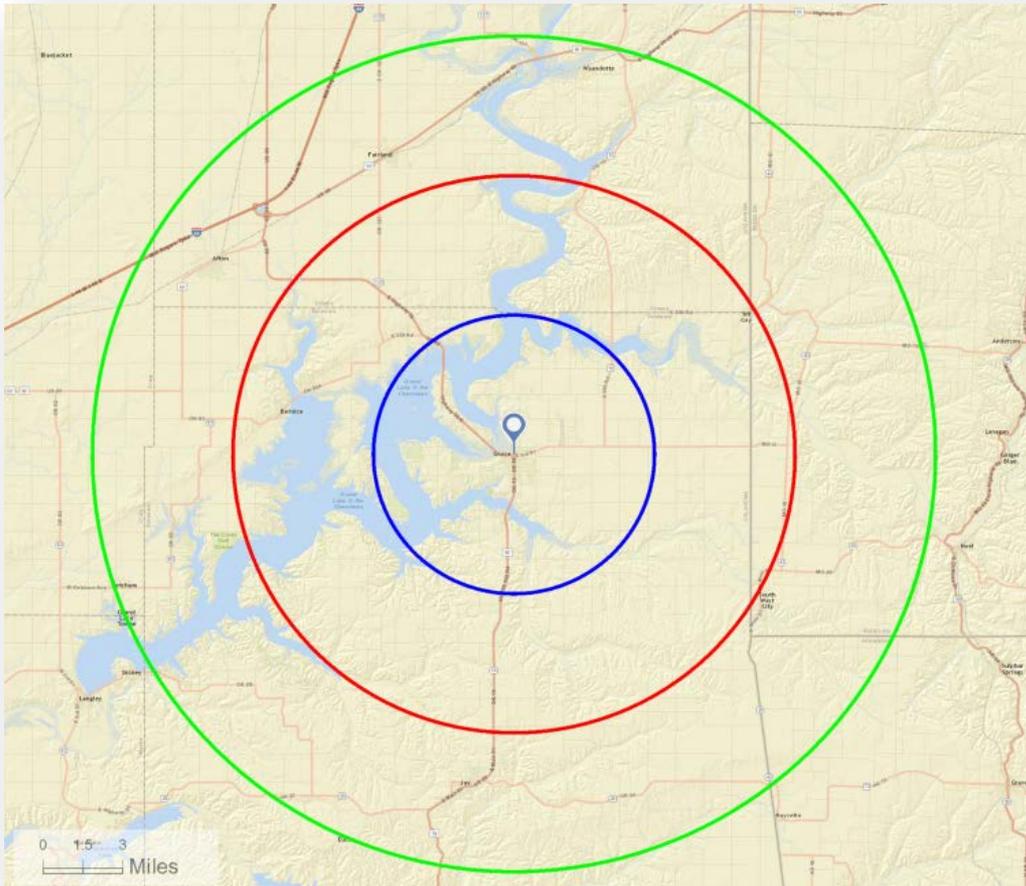
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Category	10 Minute Drive Time	15 Minute Drive Time	20 Minute Drive Time
Population 2014	13,386	17,673	26,267
Population 2019	13,718	18,142	27,099
Median Household Income 2014	\$37,026	\$37,328	\$36,315
Median Household Income 2019	\$44,655	\$44,652	\$42,356
Median Disposable Income 2014	\$32,093	\$32,228	\$31,029

market analysis

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Category	5 Mile Radius	10 Mile Radius	15 Mile Radius
Population 2014	13,721	23,231	42,288
Population 2019	14,090	23,731	43,474
Median Household Income 2014	\$37,780	\$38,142	\$36,897
Median Household Income 2019	\$45,798	\$45,760	\$43,099
Median Disposable Income 2014	\$32,733	\$32,874	\$31,549



demographic highlights

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demographic highlights

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12C

LifeMode Group: Hometown

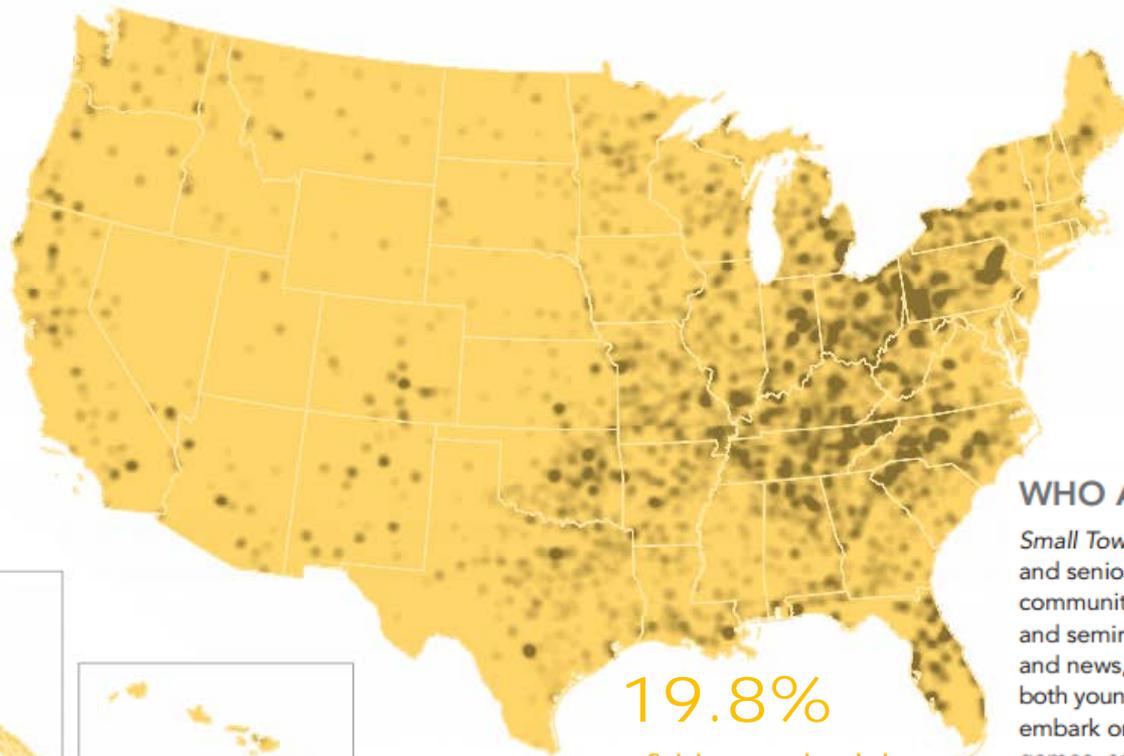
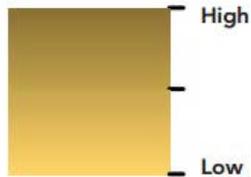
Small Town Simplicity



TAPESTRY
SEGMENTATION
esri.com/tapestry

SEGMENT DENSITY

This map illustrates the density and distribution of the Small Town Simplicity Tapestry Segment by households.



20.3%
of Households
within a 10
Minute Drive
Time of Grove,
OK.

WHO ARE WE?

Small Town Simplicity includes young families and senior householders that are bound by community ties. The lifestyle is down-to-earth and semirural, with television for entertainment and news, and emphasis on convenience for both young parents and senior citizens. Residents embark on pursuits including online computer games, scrapbooking, and rural activities like hunting and fishing. Since almost 1 in 4 households is below poverty level, residents also keep their finances simple—paying bills in person and avoiding debt.

19.8%
of Households
within a 5
Mile Radius of
Grove, OK.

demographic highlights

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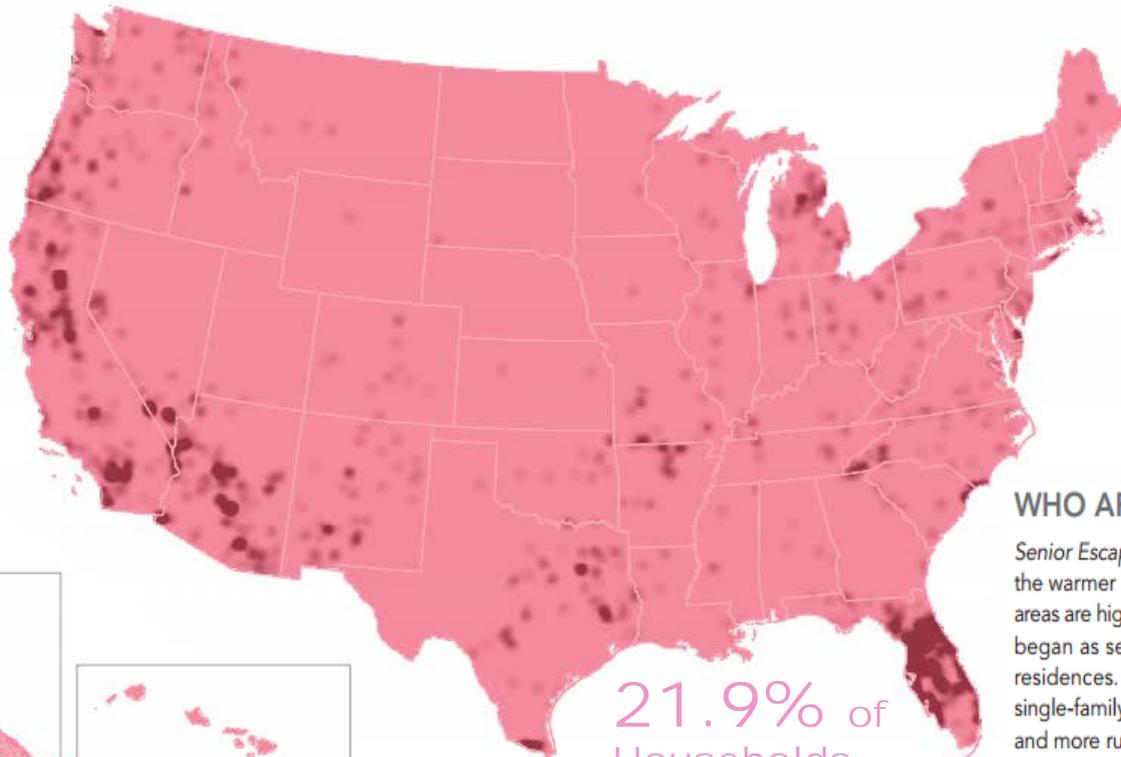
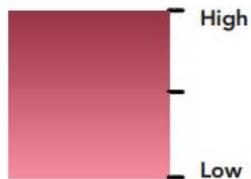
LifeMode Group: Senior Styles
Senior Escapes



TAPESTRY
SEGMENTATION
esri.com/tapestry

SEGMENT DENSITY

This map illustrates the density and distribution of the Senior Escapes Tapestry Segment by households.

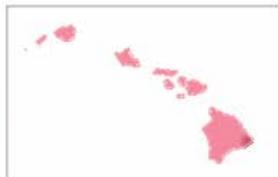
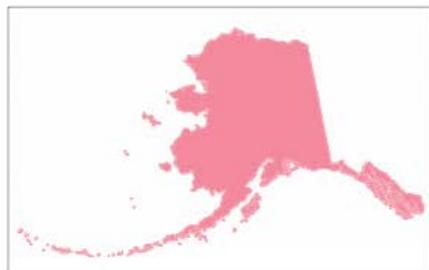


18.4% of Households within a 10 Minute Drive Time of Grove, OK.

WHO ARE WE?

Senior Escapes neighborhoods are heavily concentrated in the warmer states of Florida, California, and Arizona. These areas are highly seasonal, yet owner occupied. Many homes began as seasonal getaways and now serve as primary residences. Forty percent are mobile homes; half are single-family dwellings. About half are in unincorporated and more rural areas. Over a quarter of the population are 65-74 years old. Most are white and fairly conservative in their political and religious views. Residents enjoy watching TV, going on cruises, playing Bingo, golfing, boating, and fishing. They are very conscious of their health and buy specialty foods and dietary supplements.

21.9% of Households within a 5 Mile Radius of Grove, OK.





Esri Tapestry Segmentation

We are a nation of ZIP Codes and neighborhoods. See how the next generation of Tapestry describes yours.

Segmentation 101

Segmentation systems operate on the theory that people with similar tastes, lifestyles, and behaviors seek others with the same tastes—“like seeks like.” These behaviors can be measured, predicted, and targeted. Esri’s Tapestry Segmentation system combines the “who” of lifestyle demography with the “where” of local neighborhood geography to create a model of various lifestyle classifications or segments of actual neighborhoods with addresses—distinct behavioral market segments.

What is Tapestry Segmentation?

Tapestry Segmentation represents the fourth generation of market segmentation systems that began more than 30 years ago. The 65-segment Tapestry Segmentation system classifies US neighborhoods based on their socioeconomic and demographic compositions. The power of Tapestry Segmentation allows you to profile consumers and constituents.

Who Should Use Tapestry Segmentation?

All companies, agencies, and organizations need to understand consumers/constituents in order to supply them with the right products and services and to reach them via their preferred media. These applications require a robust segmentation system that can accurately profile these diverse markets. The versatility and predictive power of Tapestry Segmentation allow users to integrate their own data or national consumer surveys into Tapestry Segmentation to identify their best market segments and reach them through the most effective channels.

Esri Tapestry Segmentation

We are a nation of ZIP Codes and neighborhoods. See how the next generation of Tapestry describes yours.

Rank

#1

6E LifeMode Group: Cozy Country Living
Rural Resort Dwellers

21.9%

#2

9D LifeMode Group: Senior Styles
Senior Escapes

19.8%

#3

12C LifeMode Group: Hometown
Small Town Simplicity

19.6%

#4

5E LifeMode Group: GenXurban
Midlife Constants

19.5%

#5

9A LifeMode Group: Senior Styles
Silver and Gold

19.0%

*10 mile radius

Esri Tapestry Segmentation

We are a nation of ZIP Codes and neighborhoods. See how the next generation of Tapestry describes yours.

Who Are the Grove Consumers?

- Slightly Older Average Age – 48 Years Old
- Housing Predominately Owner Occupied
- Get News from Television & Newspapers
- Connected Electronically
- Community Oriented
- Enjoy Hunting & Fishing
- Travel Primarily in the US
- Enjoy Golf & Boating
- Avid Readers
- Maintain a Social Calendar
- Generous Supporters of Charity



Esri Tapestry Segmentation

We are a nation of ZIP Codes and neighborhoods. See how the next generation of Tapestry describes yours.

Grove Consumer Preferences

- Domestic Vehicles
- Look for the Deal
- DIY Home & Auto Projects
- Shop for Timeless Comfortable Clothing
- Favors Convenience
- Owns Multiple Televisions
- Dine Out at Family Oriented Restaurants



did you know?

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Pet & Supply

- 59% Own Pets
- 48% Own Dogs
- 39% Purchase Dog Biscuits/Bones
- Top Place for Pet Products: Grocery Stores 32%



Sports & Leisure

- 16.9% Fish – 32% More likely to Fish
- 7.3% Hunt with Rifle – 59% More likely to Hunt
- Top Place to Buy a Book: Amazon 30%
- Top Movie Genre: Drama 29%



*10 mile radius



GROVE
PUBLIC
LIBRARY

peer & gap analysis

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peer analysis

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City	State	Population (2010)	Population (2014)	Population (2019)	Households (2014)	Average Household Income (2014)	Total Retail Expenditures (2014)
Navasota	TX	7,340	7,406	7,572	2,659	\$50,019	\$49,598,806
Atlantic	IA	7,112	7,149	7,224	3,146	\$50,028	\$58,980,830
Grove	OK	6,662	6,706	6,758	3,070	\$50,529	\$58,069,142
St. John	MO	6,586	6,574	6,608	2,696	\$50,647	\$50,732,142
Kingsland	TX	6,030	6,507	6,944	2,901	\$50,336	\$54,450,145
Keene	TX	6,103	6,409	6,927	2,074	\$51,297	\$39,281,892
Pauls Valley	OK	6,187	6,280	6,383	2,584	\$50,956	\$48,928,608
Stratmoor	CO	5,992	6,250	6,596	2,302	\$49,853	\$42,766,671

The Peer Analysis focuses on identifying cities across the Southwestern United States that are similar to the City of Grove from an economic and demographic perspective.

gap analysis

Retail GAP Summary - Grove OK 10 Mile Radius

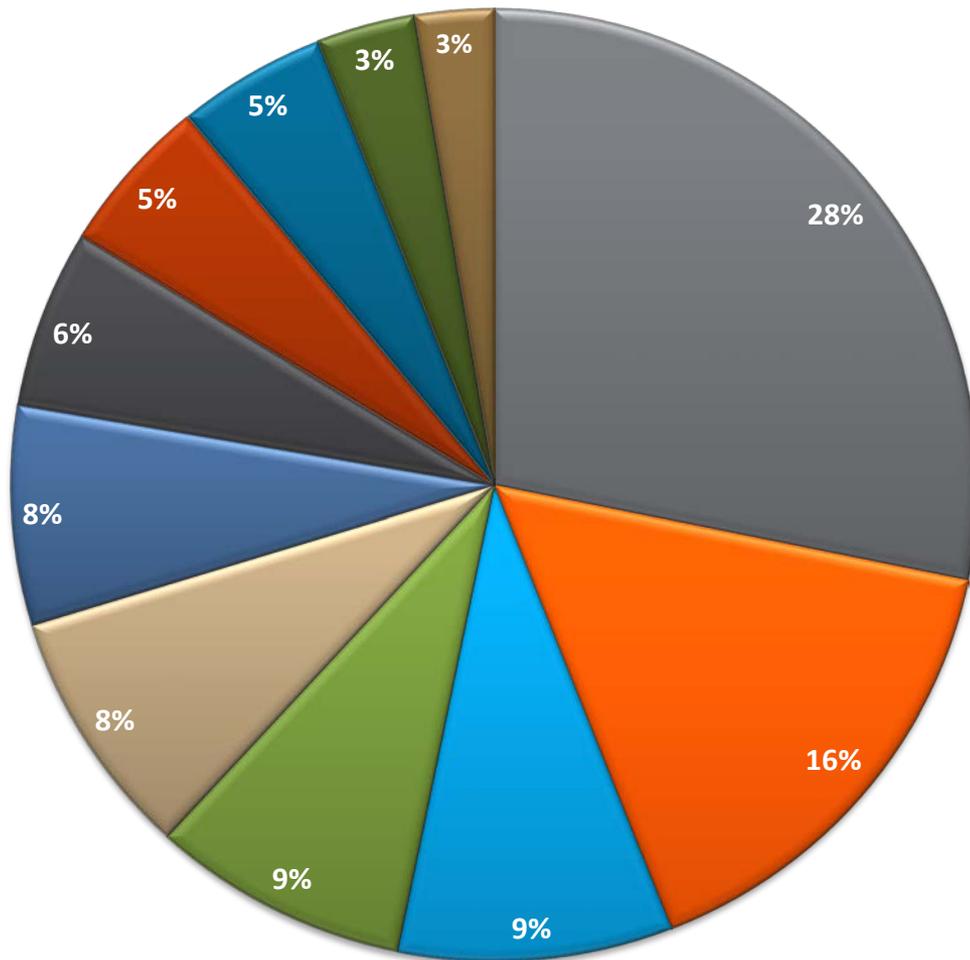
Retail Stores	Opportunity GAP
General Merchandise Stores	\$16,460,440
Full-Service Restaurants	\$9,231,547
Lawn/Garden Equipment/Supplies Stores	\$5,367,800
Automotive Parts/Accessories, Tire Stores	\$5,023,378
Limited-Service Restaurants	\$4,919,854
Office Supplies, Stationery, Gift Stores	\$4,357,033
Building Materials, Lumberyards	\$3,518,427
Appliance, TV, Electronics Stores	\$3,109,743
Family Clothing Stores	\$2,907,075
Sporting Goods Stores	\$1,923,614
Hardware Stores	\$1,550,369
Total	\$58,369,280

The Gap Analysis is a summary of the primary spending Gaps segmented by retail category. It measures actual consumer expenditures within the City's trade area and compares it to the potential retail revenue generated by retailers in the same area. The difference between the two numbers reflects leakages, or the degree to which consumers travel outside the community for certain retail goods and services. The Gap Analysis is a useful tool to gauge retail supply and demand within the community.

The summary includes the Number of Retailers Targeted in our Plan. These figures represent the number of retailers potentially required to fill the particular Gap in each category.

gap analysis

Retail GAP Summary - 10 Mile Radius



- General Merchandise Stores
- Full-Service Restaurants
- Lawn/Garden Equipment/Supplies Stores
- Automotive Parts/Accessories, Tire Stores
- Limited-Service Restaurants
- Office Supplies, Stationery, Gift Stores
- Building Materials, Lumberyards
- Appliance, TV, Electronics Stores
- Family Clothing Stores
- Sporting Goods Stores
- Hardware Stores



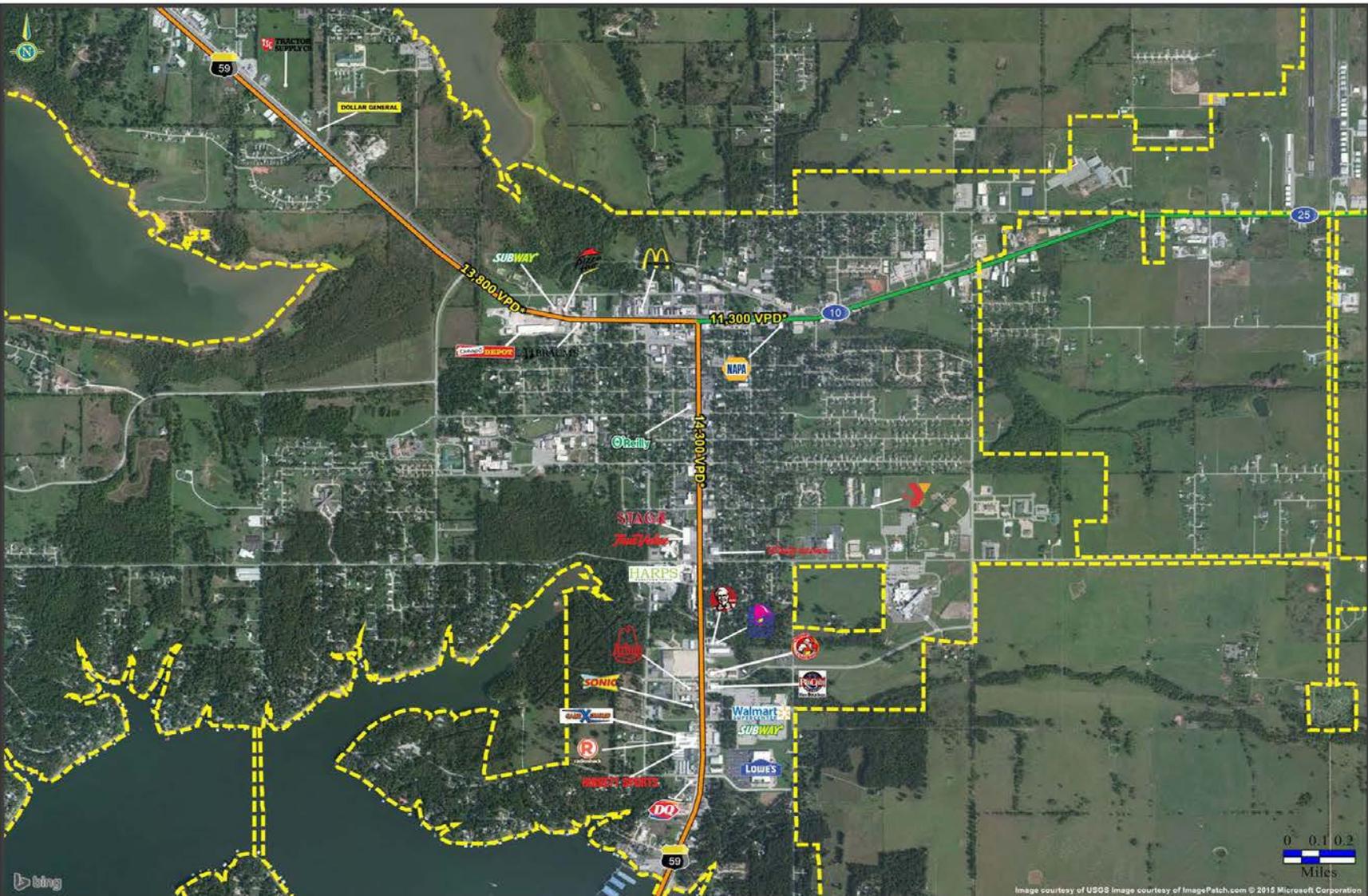
UPPER ELEMENTARY

retail overview

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current retail overview

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GROVE, OKLAHOMA

Major Retail & Restaurants

Retail
STRATEGIES

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focus properties

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Number on Aerial	Name	Address	City	State	Zip
1	Vacant Space in Marina	2530 S Main Street	Grove	OK	74344
2	Vacant Land	221 Anchor Rd	Grove	OK	74344
3	Building in front of Lowes	1500 S Main Street	Grove	OK	74344
4	Brentwood Place	2123 S Main Street	Grove	OK	74344
5	South Point Center	2126 S Main Street	Grove	OK	74344
6	AutoZone Coming Soon	2121 S Main Street	Grove	OK	74344
7	Property in front of Broadway Car Wash	2116 S Main Street	Grove	OK	74344
8	Former Wal-Mart/Current Civic Center	1720 S Main Street	Grove	OK	74344
9	Country Café Center	1623 S Main Street	Grove	OK	74344
10	Vacant Lot next to Charlie's Chicken	1621 S Main Street	Grove	OK	74344
11	Small Strip Center in front of Civic Center	1620 S Main Street	Grove	OK	74344
12	New Harp Grocery Store	1320 S Main Street	Grove	OK	74344
13	Former Harp Center	1310 S Main Street	Grove	OK	74344
14	Vacant Land	1101 S Main Street	Grove	OK	74344
15	The Galleria Shopping Center	1010 S Main Street	Grove	OK	74344
16	Former Your Place Restaurant	909 S Main Street	Grove	OK	74344
17	Small Commercial Building	907 S Main Street	Grove	OK	74344
18	Downtown Building	3 E Third Street	Grove	OK	74344
19	Lot next to McDonalds	301 W Third Street	Grove	OK	74344
20	Vacant Family Dollar	1638 W Third Street	Grove	OK	74244

focus properties

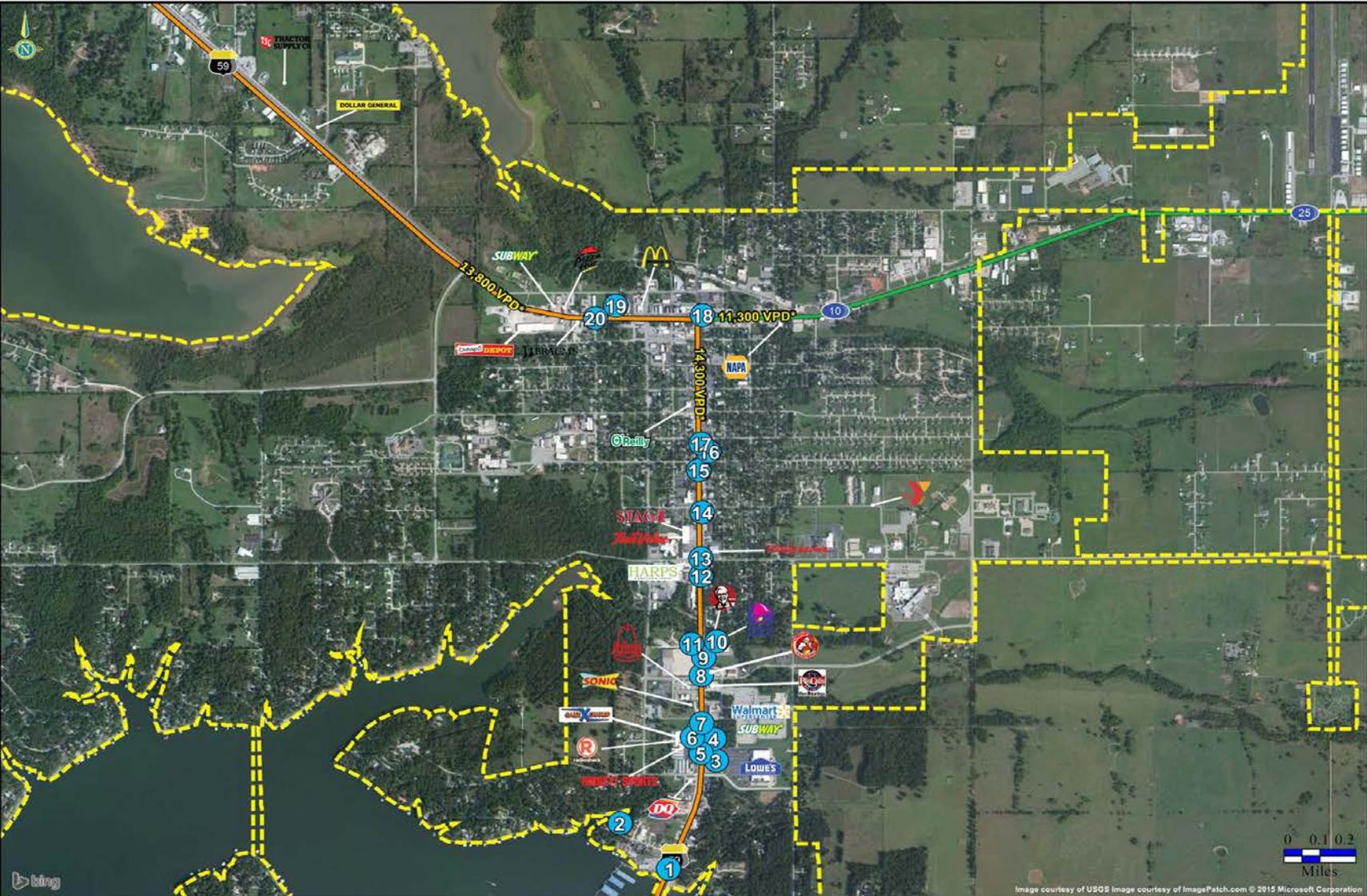
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GROVE, OKLAHOMA

Major Retail & Restaurants



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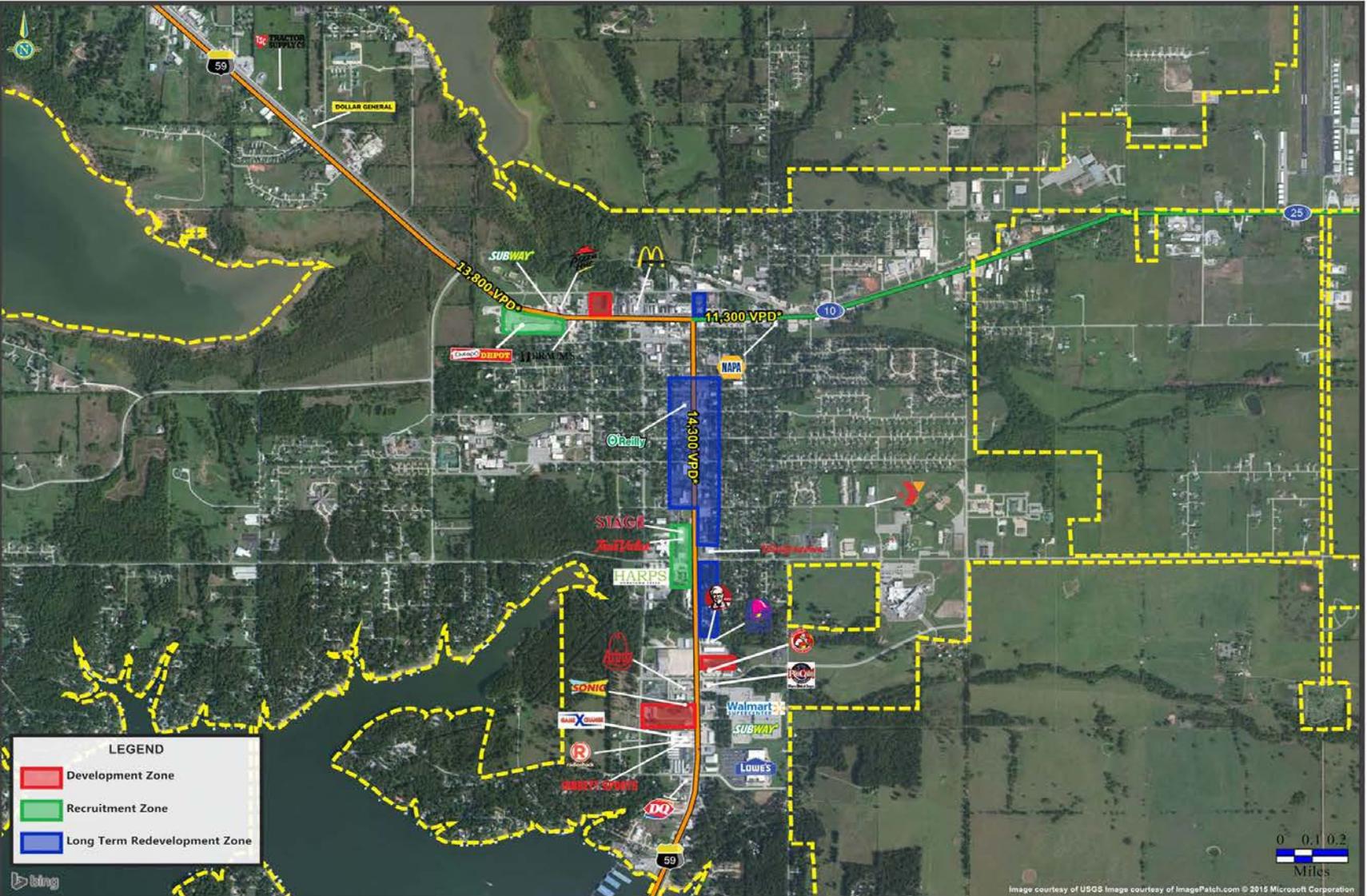


development & redevelopment zones

| Retail Strategies

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GROVE, OKLAHOMA Focus Areas



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development & redevelopment zones

| Retail Strategies



development & redevelopment zones

| Retail Strategies



development & redevelopment zones

| Retail Strategies





objectives

| Retail Strategies

marketing objectives

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- Leverage Retail Strategies' national network of retail, restaurant, developer and investor relationships on behalf of Grove
- Focus on marketing the primary retail redevelopment, new development and infill opportunities and zones
- Communicate with local real estate professionals and support their efforts where needed
- Continue aggressive outreach/marketing campaign to targeted retailers and restaurant prospects through direct contact, tenant representatives, preferred developer relationships as well as industry conferences/trade shows (ICSC)
- Connect landowners with out of market developers as appropriate
- Connect leasing/brokerage professionals with potential tenants based on location and real estate requirements
- Focus on reviving any stalled projects
- Present opportunities to retailers during Portfolio Reviews – already taking place

recruitment objectives

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- Create and execute a marketing, development, and recruitment plan around the primary “Gaps” including General Merchandise and Full-Service Restaurants
- Identify and pro-actively reach out to the “dated” retail centers and retail property owners to determine their willingness to invest in their assets in order to be positioned to accommodate new retail -OR- determine their interest in selling their property(s) to new owners who would re-develop
- Focus on recruiting fashion retailers to the existing Walmart shadow center
- Study the possibility of recruiting a department store to the market
- Aggressively market the City of Grove to “new to market” restaurant and food service concepts as well as national sit down restaurants
- Focus for a new development will be on the parcels surrounding the new Harp’s market
- Identify through Retail Strategies resources – retailers planning to expand into the Oklahoma market over the next several years
- Develop a Retail Incentives Strategy internally and communicate that Grove is “open for business” to retail developers in and outside the market



marketing guide

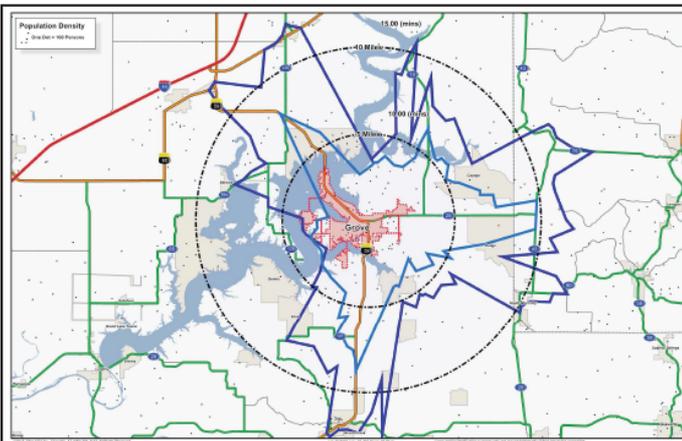
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marketing guide

GROVE, OKLAHOMA Marketing Guide



Grove, Oklahoma - Delaware County



City of Grove, Oklahoma
Living the Grand Life!

Bill Keefe
City Manager
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www.bixbokky.gov



Market Highlights

Quick Facts

- Residents of Grove, Oklahoma fall into the Rural Resort Dwellers Tapestry Segmentation (38.3%). Although the Great Recession forced many owners of second homes to sell, Rural Resort Dwellers residents remain an active market, just a bit smaller. These communities are centered in resort areas, many in the Midwest, where the change in seasons supports a variety of outdoor activities. Retirement looms for many of these blue collar, older householders, but workers are postponing retirement or returning to work to maintain their current lifestyles. Workers are traveling further to maintain employment. They are passionate about their hobbies, like freshwater fishing and hunting, but otherwise have very simple tastes. They shop for timeless, comfortable clothing, but only when something must be replaced. At home, Rural Resort Dwellers residents spend any free time working on their vehicles and maintaining their gear. They make frequent trips to their local hardware store for parts and tools. These hands-on consumers are also passionate about vegetable gardening.

(Source: CBM Tapestry Segmentation: 10 Mile Radius)

- The current Median Household Income for Grove, Oklahoma is \$38,142. The five-year projection for Median Household Income in Grove is \$45,760. This represents an increase of 20.0%.

(10 Mile Radius)

Major Area Employers

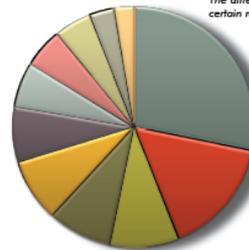
Company Name	Total Employees (Est.)
Grove School District	336
Integrus Hospital	368
Wal-Mart	200
Precision Machine	120
City of Grove/GMSA	100
Pride Plating	100
Grove Nursing Center	100
USA Tank	50
Grove Battery	45
Malone Manufacturing	40

Focus Properties

Site	Address	Site	Address
- Vacant Space in Marina	2530 S Main Street	- Small Strip Center in front of Civic Center	1620 S Main Street
- Vacant Land	221 Anchor Rd	- New Harp Grocery Store	1320 S Main Street
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GAP ANALYSIS

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Lawn/Garden Equipment/Supplies Stores \$5,367,800	Family Clothing Stores \$2,907,075
Automotive Parts/Accessories, Tire Stores \$5,023,375	Sporting Goods Stores \$1,923,614
Limited-Service Eating Places \$4,919,854	Hardware Stores \$1,550,369
Office Supplies, Stationery, Gift Stores \$4,357,033	

(Source: 10 Mile Radius)

(Source: www.cibella.com)

DEMOGRAPHIC PROFILE	5 Mile Radius	10 Mile Radius	10 Minute Drive Time	15 Minute Drive Time
2014 Estimated Population	13,721	23,231	13,836	17,673
Total Number of Employees	6,165	8,017	6,053	7,092
Median HH Income	\$37,780	\$38,142	\$37,026	\$37,328